

MEMORANDUM OF UNDERSTANDING BETWEEN TOTTENHAM HOTSPUR FOOTBALL CLUB AND TOTTENHAM HOTSPUR SUPPORTERS' TRUST.

**PURPOSE**

1. This Memorandum of Understanding ("**MOU**") is intended to record the key principles which Tottenham Hotspur Football & Athletic Co. Ltd (company no. 00057186) (the "**Club**") and Tottenham Hotspur Supporters' Trust ("**Trust**") intend to underpin their future relationship.
2. Each of the Club and Trust acknowledge and agree that this MOU is not a legally binding document and does not impose legal obligations upon either party.

**COMMUNICATION**

3. For the period that the Club has a Fan Advisory Board in place, the Club will continue to build on the long-standing association with the Trust and the co-operation that has always existed between the two (2) parties. The Club will continue to meet regularly with the Trust to discuss specific issues affecting fans. These meetings will include ongoing interaction and dialogue between the Head of Supporter Engagement, senior department heads and representatives of the Trust.
4. The Trust Co-Chairs will meet the Club's Executive Director and Club's Head of Supporter Engagement (or other board member(s) and other senior Club staff as appropriate) twice a year to discuss the key areas of the Trust's remit (as outlined below) so as to keep improving the experience of fans, particularly match attending fans. Any minutes issued to the Trust's members must be approved in writing by the Club prior to publication.

**REMIT**

5. The following subject matters will be deemed to fall within the Trust's remit for the purposes of this MOU:
  - The Trust shall represent fans and engage with the Club in respect of Supporters' matchday experience, including:
    - o Fixture scheduling;
    - o Ticketing operations;
    - o Policing and safety;
    - o Catering;
    - o Safeguarding;
    - o Transport; and
    - o Fan engagement and community work.
  - The Trust shall continue to act as a liaison with the following organisations: (i) the Football Supporters' Association; and (ii) Football Supporters' Europe.

The key areas of the Trust's remit as outlined above will not be the subject or focus of Fan Advisory Board working groups.

**REVIEW**

6. Unless otherwise agreed in writing between the parties, the Club and the Trust shall meet once each year to review the terms of this MOU to ensure it is operating effectively.

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TERMINATION

7. In the unlikely scenario that either party wishes to terminate the relationship with the other party, such party may terminate this MOU at any time by giving written notice to the other party, with termination to take effect from the date specified in the notice.

SIGNATURES

Each party hereby confirms its intention to comply with the terms contained in this MOU

Signed on behalf of Tottenham Hotspur Supporters' Trust:

Signature: [Handwritten Signature]  
Name: RACHEL MARTIN  
Position: Co-Chair  
Date: 31/3/23

Signed on behalf of Tottenham Hotspur Football & Athletic Co. Ltd:

Signature: [Handwritten Signature]  
Name: DM CULLSON  
Position: Spice Director  
Date: 19/4/23