



**2019 RULES OF  
Tottenham Hotspur Supporters'  
Society Limited  
R29219**

**Registered under the Co-operative and Community Benefit  
Societies Act 2014**

# RULES

## NAME AND DEFINITIONS

The name of the Society is to be Tottenham Hotspur Supporters' Society Limited and it is called "the Society" in the rest of these Rules. Tottenham Hotspur Limited and its subsidiaries from time to time are together called "the Club"; and North London is called "the Area".

## INTERPRETATIONS

1. In these Rules:

**"the Act"** refers to the Co-operative and Community Benefit Societies Act 2014 or any Act or Acts amending or in substitution of it for the time being in force;

**"Address"** means a postal address or, for the purposes of electronic communication, a fax number, email address or telephone number for receiving text messages;

**"The Society"** means the above-named society;

**"The Society Board" or "the Directors"** means all those persons appointed to perform the duties of Directors of the Society;

**"Director"** means a director of the Society and includes any person occupying the position of Director, by whatever name called;

**"Society Board Meeting"** includes, except where inconsistent with any legal obligation a physical meeting, a meeting held by electronic means and a meeting held by telephone;

**"Electronic Means"** shall include email, video links and secure authenticated website transactions.

**"Employee"** means anyone over the age of 16 holding a contract of employment with the Society to perform at least eight hours of work per week for the Society;

**"Independent Examination"** means an independent examination of the Society's accounts which may only be carried out:

- in accordance with guidance issued by the Unified Football Supporters Organisation (UFSO); and
- in years in which the Society has disapplied the obligation to conduct an audit in accordance with Section 83 of the Act.

For the avoidance of doubt, if the Society is obliged under Section 85 of the Act to produce an accountant's report it must do so even if it also carries out an Independent Examination for that year of account.

**"Member"** has the meaning as detailed under 'Membership' in these Rules;

**"Person"** means, unless the context requires otherwise, a natural person, unincorporated body, firm, partnership, corporate body or any representative of an unincorporated body, firm, partnership or corporate body;

**"Registered Society"** means a society registered under the Act;

**"Registrar"** means the Financial Services Authority or any successor body in function;

**"Rules"** means the Society's Rulebook;

**"Writing"** means the representation or reproduction of words, symbols or other information in a visible form by any method or combination of methods, whether sent or supplied in electronic form or otherwise.

## 2. **COMMUNITY BENEFIT PURPOSE**

The Society's purpose is to be the vehicle through which a healthy, balanced and constructive relationship between the Club and its supporters and the communities it serves is encouraged and developed. The business of the Society is to be conducted for the benefit of the community served by the Club and not for the profit of its members.

## 3. **OBJECTS**

The Society's objects are to benefit the community by:

- 3.1 being the democratic and representative voice of the supporters of the Club and strengthening the bonds between the Club and the communities which it serves;
- 3.2 achieving the greatest possible supporter and community influence in the running and ownership of the Club;
- 3.3 promoting responsible and constructive community engagement by present and future members of the communities served by the Club and encouraging the Club to do the same;
- 3.4 operating democratically, fairly, sustainably, transparently and with financial responsibility and encouraging the Club to do the same;
- 3.5 being a positive, inclusive and representative organisation, open and accessible to all supporters of the Club regardless of their age, income, ethnicity, gender, disability, sexuality or religious or moral belief.

## **POWERS**

4. The Society may achieve these objects in whole or in part through an interest or interests in companies or societies provided that the objects of the companies or societies are consistent with the Society's objects. In particular, in pursuit of these objects (but not otherwise) the Society may:
  - 4.1 acquire an interest in or ownership of the Club;
  - 4.2 secure democratic and accountable representation on the Club's Board;
  - 4.3 take any other steps in relation to the Club which enable it to exercise the greatest possible influence in the ownership, governance and management of the Club.
5. In order to achieve its objects the Society may either itself or through a subsidiary company or society acting under its control:
  - 5.1 buy, sell and lease property;
  - 5.2 borrow;
  - 5.3 grant security over its property and assets;
  - 5.4 establish promote and maintain for the purposes of the Society any lawful fund raising scheme;
  - 5.5 buy and hold shares in the Club;
  - 5.6 hold and exercise proxies for shares in any company owning or controlling the Club either itself or through a subsidiary;

- 5.7 promote means to give supporters greater opportunity to invest in the Club;
- 5.8 award pensions, allowances, gratuities and bonuses to past and present employees (including their dependants and people connected with them) of:
  - 5.8.1 the Society;
  - 5.8.2 any predecessor of the Society; and
  - 5.8.3 any subsidiary company or society of the Society;
- 5.9 set up and maintain itself or with other trust funds or schemes (whether contributory or non-contributory) intended to provide pension or other benefits for the people referred to in the preceding sub-paragraph;
- 5.10 indemnify or take out and maintain insurance for the benefit of people who are or were:
  - 5.10.1 members of the Society Board; or
  - 5.10.2 officers; or
  - 5.10.3 employees; or
  - 5.10.4 trustees of a pension fundof the Society or any subsidiary company or society of the Society against any liability which they may have as a result of their involvement with the Society or its subsidiaries;
- 5.11 indemnify or take out and maintain insurance for the benefit of people who are or were elected or nominated by the Society to serve on the board of any company owning or controlling the Club;
- 5.12 so far as permitted by these Rules take out and maintain insurance against any risks to which the Society may be exposed;
- 5.13 co-operate with other supporters organisations, co-operatives and societies conducted for the benefit of the community at local, national and international levels;
- 5.14 do anything else which is necessary or expedient to achieve its objects.

## **APPLICATION OF SURPLUS**

6. The surpluses of the Society are not to be distributed either directly or indirectly in any way whatsoever among members of the Society but shall be applied:
  - 6.1 to maintain prudent reserves;
  - 6.2 on expenditure to achieve the Society's objects;
  - 6.3 in paying interest on or repaying issued share capital in accordance with the provisions of these Rules.

## **ASSET LOCK**

7. Restriction on use: Pursuant to regulations made under section 1 of the Co-operative and Community Benefit Societies Act 2014:

All of the society's assets are subject to a restriction on their use.

- 7.1 The society must not use or deal with its assets except-

- 7.1.1 where the use or dealing is, directly or indirectly, for the purpose that is for the benefit of the community;
- 7.1.2 to pay a member of the society the value of his withdrawable share capital or interest on such capital;
- 7.1.3 to make a payment pursuant under section 36 (payments in respect of persons lacking capacity) 37 (nomination by members of entitlement to property in society on member's death), 40 (death of a member: distribution of property not exceeding £5,000) of the Co-operative and Community Benefit Societies Act 2014;
- 7.1.4 to make a payment in accordance with the Rules of the society to trustees of the property of bankrupt members or, in Scotland, members whose estate has been sequestrated;
- 7.1.5 where the society is to be dissolved or wound up, to pay its creditors; or
- 7.1.6 to transfer its assets to one or more of the following:
  - 7.1.6.1 a prescribed community benefit society whose assets have been made subject to a restriction on use and which will apply that restriction to any assets so transferred;
  - 7.1.6.2 a community interest company;
  - 7.1.6.3 a registered social landlord which has a restriction on the use of its assets which is equivalent to a restriction on use and which will apply that restriction to any assets so transferred;
  - 7.1.6.4 a charity (including a community benefit society that is a charity) ;or
  - 7.1.6.5 a body, established in Northern Ireland or a State other than the United Kingdom, that is equivalent to any of those persons.

7.2 Any expression used in this Rule which is defined for the purposes of regulations made under section 1 of the 2014 Act shall have the meaning given by those regulations.

## MEMBERSHIP

- 8. The members of the Society are the people whose names are entered in the register of members. The first members are the people who sign these Rules in applying for registration.
- 9. Membership is open to any individual, unincorporated body, firm, partnership or corporate body who or which:
  - 9.1 is a supporter of the Club; and
  - 9.2 is in sympathy with the objects of the Society; and
  - 9.3 agrees to take an interest in the operation and development of the Society and its business;
  - 9.4 agrees to respect commercial confidentiality in relation to business decisions of the Society; and
  - 9.5 agrees to be bound by these Rules and by Rules 3 and 6 in particular.

The Society Board shall have power to refuse membership to any person who does not in the opinion of the Society Board meet these requirements.

10. Every member holds one ordinary share in the capital of the Society. No member may hold more than one ordinary share in the Society either individually or jointly.
11. The Society Board will decide and issue a form of application for membership. Members are to pay an annual subscription of £10 or such other reasonable sum as the Society Board shall decide, the first payment to be made at the time of application for membership. The sum of £1 from the first payment shall be applied to purchase an ordinary share in the Society. The Society Board will have power to offer associate membership without payment of subscription, but associate membership will not confer any voting rights at any general meeting of the Society.
12. A corporate body or firm which is a member may by resolution of its governing body appoint any person it thinks fit to be its deputy and revoke such an appointment. A copy of any such resolution signed by two members of the governing body and in the case of a local authority by the authorised officer of the Council shall be sent to the Secretary of the Society. The deputy will be entitled to exercise all rights of membership on behalf of the corporate body including seeking election as an officer and speaking and voting at any general meeting. References in these Rules to a member being present in person include members which are corporate bodies being present through their deputy. No person may act as deputy for more than one corporate body or firm which is a member.
13. Members of the Society under 16 may not:
  - 13.1 be a member of the Board of Directors or other officer of the Society; nor
  - 13.2 vote at a general meeting, either in person or by proxy; nor
  - 13.3 vote in any election to the Board of Directors
14. No person under the age of 16 may be an officer of the Society

## **SHARES**

15. The Society has ordinary shares and may have Community Shares in accordance with the provisions set out at Rule 21.
16. The following provisions apply to shares in the Society:
  - 16.1 Shares shall be withdrawable only in accordance with the provisions of these Rules;
  - 16.2 Shares shall not be transferable except on death or bankruptcy or with the consent of the Society Board;
  - 16.3 Application for shares shall be made to the Board of the Society who shall allot to members, upon their admission, the share or shares for which they have applied provided that the total number of shares allotted to any member shall not exceed the maximum shareholding permitted by these Rules or by law;
  - 16.4 Shares shall be paid for in full on allotment.

## **ORDINARY SHARE PROVISIONS**

17. The ordinary shares of the Society shall be of the nominal value of £1.00.
18. If a member ceases to be a member, the ordinary share registered in the name of that member is to be cancelled and the amount subscribed for the share is to become the property of the Society.
19. Ordinary shares shall not be withdrawable and do not carry any right to interest, dividend or bonus.

# COMMUNITY SHARE PROVISIONS

20. In order to fund its business, the Society may issue Community Shares. Community Shares may be issued in such denomination and upon such terms as the Society Board shall decide, subject to the Rules, and in particular the following provisions:
  - 20.1 Community Shares shall not be withdrawable except with the consent of the Society Board;
  - 20.2 The Society Board may specify a date or dates on which Community Shares may be withdrawn and may make provision for the withdrawal of different issues of shares on different dates;
  - 20.3 The Society Board may pay interest to holders of Community Shares as compensation for the use of such funds, but the rate of interest shall be no higher than the Society Board considers to be necessary to attract the funding needed for the business of the Society and shall not in any event be higher than 2% above clearing bank base rate from time to time. The rate may vary within these limits between different issues of shares;
  - 20.4 No withdrawal of Community Shares or payment of interest on them shall be made except from trading surpluses and any withdrawal or payment shall be at the discretion of the Society Board having regard to the long term interests of the Society, the need to maintain prudent reserves and the Society's primary commitment to community benefit;
  - 20.5 Community Shares may only be issued to members;
  - 20.6 On the solvent dissolution or winding up of the Society, holders of Community Shares shall have no financial entitlement beyond payment of outstanding interest and repayment of paid-up share capital.

# REMOVAL OF MEMBERS

21. A member shall cease to be a member if they:
  - 21.1 fail after written demand to pay their annual subscription;
  - 21.2 die (in the case of the individual);
  - 21.3 cease to exist (in the case of a body corporate);
  - 21.4 are the nominee of an unincorporated Society or firm which is wound up or dissolved;
  - 21.5 are the nominee of an unincorporated organisation or firm which removes or replaces them as its nominee;
  - 21.6 are not the holder of a fully paid up share;
  - 21.7 are expelled under these Rules; or
  - 21.8 withdraw from membership by giving written notice to the Secretary.
22. A member may be expelled for conduct prejudicial to the Society in accordance with any Disciplinary Policy adopted by the Society (which is to comply with any guidance issued by UFSO).

# ORGANISATION

23. The powers of the Society are to be exercised by the members and the Board of the Society in the way set out in the Rules which follow.

## RIGHTS AND POWERS OF MEMBERS

24. The members have the rights and powers available to them under the law relating to Community Benefit Societies and are to decide in particular the issues specifically reserved to them by these Rules.
25. The members may by a resolution carried by not less than two-thirds of the members voting in person or by proxy at a general meeting but not otherwise give directions to the Society Board. A member wishing to propose a members' resolution for consideration at a general meeting shall give notice in writing to the Secretary of such wish, and of the justification for, form and content of the resolution, not later than noon 28 days before that meeting is to be held. The following provisions apply to any directions given:
- 25.1 any direction must:
- 25.1.1 be consistent with these Rules and with the Society's contractual, statutory and other legal obligations; and
  - 25.1.2 not affect the powers and responsibilities of the Society Board under Rule 26.
- 25.2 Any person who deals with the Society in good faith and is not aware that a direction has been given may deal with the Society on the basis that no direction has been given.

## DUTIES AND POWERS OF BOARD OF DIRECTORS

26. The Society Board is to ensure that the business of the Society is conducted in accordance with these Rules and with the interests of the community and in accordance with the Board Membership and Code of Conduct Policies adopted by the Society (which is to comply with any guidance issued by UFSO). The Society Board:
- 26.1 may exercise all the Society's powers which are not required by these Rules or by statute to be exercised by the Society in general meeting;
- 26.2 may delegate any of its powers to committees consisting of such of its own number (and others, provided that Society Board members remain in a majority on such committees) as it thinks fit who shall, in the function entrusted to them, conform in all respects to the instruction given to them by the Society Board. The following provisions apply to any such delegation:
- 26.2.1 any delegation may be revoked and its terms may be varied;
  - 26.2.2 the proceedings of any sub-committee shall be governed by the rules regulating the proceedings of the Society Board so far as they are capable of applying;
- 26.3 shall determine from time to time the categories of transaction which require the approval of the Society Board
- 26.4 shall approve the use of the Society's seal (if any).

## GENERAL MEETINGS

27. The Society shall, within six months of the end of the financial year, hold a general meeting of the Members as its annual general meeting and shall specify the meeting as such in the



notices calling it. The first annual general meeting may be called by the Society Board at any time within this period. The Society is to ensure that all general meetings are accessible so as to encourage participation in them by members. All general meetings are to be held in accordance with the Society's Standing Orders for General Meetings, which shall be determined by the Board of Directors and must comply with any guidance issued by UFSO.

28. The business of an annual general meeting shall normally comprise, where appropriate:
  - 28.1 the receipt of the accounts and balance sheet and of the reports of the Society Board and auditor (if any);
  - 28.2 the appointment of an auditor, if required;
  - 28.3 the election of the Society Board or the results of the election if held previously by ballot;
  - 28.4 the audit of any other aspect of the performance of the Society;
  - 28.5 the application of surplus; and
  - 28.6 the transaction of any other business included in the notice convening the meeting.

The business of any general meeting shall comprise:

- 28.7 consideration of any member's resolution, notice of which has been given to the Secretary in accordance with Rule 25;
  - 28.8 consideration of any resolution proposed by the Board; and
  - 28.9 consideration of any other business relating to the affairs of the Society which any member or the Board may wish to raise but no resolution may be put to the vote of the meeting under this item.
29. All general meetings other than annual general meetings are called special general meetings.
  30. The Secretary, at the request of the Board of Directors may convene a general meeting of the Society. The purpose of the general meeting shall be stated in the application and notice of the meeting.
  31. The Board of Directors upon an application by not less than 20 members or 5% of the membership, whichever is the greater, delivered to the Society's registered office, shall convene a general meeting. The purpose of the special general meeting shall be stated in the application and notice of the meeting. No business other than that stated in the notice of the meeting shall be conducted at the meeting.
  32. A special general meeting called in response to a members' requisition must be held within 28 days of the date on which the requisition is delivered to the registered office. The meeting is not to transact any business other than that set out in the requisition and the notice convening the meeting.
  33. If, within one month from the date of the receipt of the application, the Society Board have not convened a special general meeting, any three Members of the Society acting on behalf of the signatories to the application may convene a special general meeting, and shall be reimbursed by the Society for any costs incurred in convening such a meeting.
  34. Notice of a general meeting is to be given either:
    - 34.1 in writing; or
    - 34.2 where a member has agreed to receive notice in this way, by such electronic means as the Society Board shall decideat least 14 clear days before the date of the meeting. The notice must:

- 34.2.1 be given to all members and to the members of the Society Board and to the auditors (if any);
- 34.2.2 state whether the meeting is an annual or special general meeting;
- 34.2.3 give the time, date and place of the meeting; and
- 34.2.4 indicate the business to be dealt with at the meeting.

35. Any notice to a member may be given either:

- 35.1 personally; or
- 35.2 by sending it by post in a prepaid envelope addressed to the member at their registered address; or
- 35.3 by leaving it at that address; or
- 35.4 by e-mail to their registered e-mail address.

Notices or communications sent by first class post to members at their registered address are deemed to have been duly served 48 hours (excluding Sundays) after being posted. Proof that an envelope containing a notice was properly addressed, prepaid and posted shall be conclusive evidence that the notice was given. The proceedings at a general meeting are not invalid if:

- 35.4.1 there has been an accidental omission to send a notice to a member or members; or
- 35.4.2 the notice is not received by a member or members.

36. A member present either in person or by proxy at any meeting of the Society shall be deemed to have received notice of the meeting and, where requisite, of the purposes for which it was called.

37. Before a general meeting can do business there must be a quorum present. Except where these Rules say otherwise a quorum is 20 members or 5% of the members entitled to vote at the meeting whichever is lower.

38. The Society Board may decide where a general meeting is to be held.

39. If the Society has appointed an auditor in accordance with these Rules they shall be entitled to attend general meetings of the Society and to receive all notices of and communications relating to any general meeting which any Member of the Society is entitled to receive. The auditor shall be entitled to be heard at any meeting on any part of the business of the meeting which is of proper concern to an auditor.

40. The Chair shall facilitate general meetings. If he or she is absent or unwilling to act at the time any meeting proceeds to business then another Society Board member shall facilitate the meeting. If no other Society Board member is present or willing to act, the members present shall choose either one of their number or an independent person recommended by the Society Board to be the Chair for that meeting. If a quorum is not present within half an hour of the time the general meeting was due to commence, or if during a meeting a quorum ceases to be present, the Chair must adjourn the meeting for at least 7 days. If within half an hour of the time the adjourned meeting was due to commence a quorum is not present, the Members present shall constitute a quorum.

41. The Chair of a general meeting may adjourn the meeting whilst a quorum is present if:

- 41.1 The meeting consents to that adjournment; or
- 41.2 It appears to the Chair that an adjournment is necessary to protect the safety of any persons attending the meeting or to ensure that the business of the meeting is conducted in an orderly manner.

42. When adjourning a meeting the Chair must specify the date, time and place to which it will stand adjourned or that the meeting is to continue at a date, time and place to be fixed by the Society Board.
43. If the meeting is adjourned for 14 days or more, at least 7 clear days' notice of the adjourned meeting shall be given in the same manner as the notice of the original meeting.
44. No business shall be transacted at an adjourned meeting other than business which could properly have been transacted at the meeting if the adjournment had not taken place.
45. Each Member shall have one vote on any question to be decided in general meeting.
46. A resolution put to the vote at a general meeting shall be decided on a show of hands unless a paper poll is demanded in accordance with these Rules. Unless a paper poll is demanded, a declaration by the Chair that a resolution has on a show of hands been carried or lost recorded in the minutes of the proceedings of the general meeting shall be conclusive evidence of the fact without proof of the number or proportions of the votes recorded in favour or against such resolution.
47. In the case of an equality of votes, whether on a show of hands or a poll, the Chair shall not have a second or casting vote and the resolution shall be deemed to have been lost.

## RESOLUTIONS

48. Decisions at general meetings shall be made by passing resolutions:
  - 48.1 The following decisions must be made by extraordinary resolution:
    - 48.1.1 Any amendment to the Society's Rules;
    - 48.1.2 The decision to wind up the Society.
  - 48.2 Save as otherwise provided by these Rules all other decisions shall be made by ordinary resolution.
49. An extraordinary resolution is one passed by a majority of not less than 75% of votes cast at a general meeting and an ordinary resolution is one passed by a simple majority of votes cast.
50. Resolutions may be passed at general meetings or by written resolution. A written resolution may consist of several identical documents signed by one or more Members.
51. A proxy may be appointed and the appointment may instruct the proxy to vote in a particular way or as he or she thinks fit. A proxy is to be appointed as follows:
  - 51.1 in writing;
  - 51.2 in any usual form or any other form which the Society Board may approve;
  - 51.3 under the hand of the appointor or of their attorney duly authorised in writing; and
  - 51.4 by depositing the appointment document at the registered office of the Society or at such other place within the United Kingdom as the Society shall specify not less than two clear days before the day fixed for the meeting at which the proxy is authorised to vote. Where the appointment document is exercised by an attorney on behalf of the appointor the authority under which it is executed or a copy of such authority certified notarially or in some other way approved by the Society Board is to be lodged with the appointment document.
  - 51.5 If this procedure is not followed the appointment of the proxy will be invalid.
52. The following further rules apply to proxies.

- 52.1 No person other than the Chair of the meeting can act as proxy for more than 3 members.
- 52.2 Any question as to the validity of a proxy is to be determined by the Chair of the meeting whose decision is to be final.
- 52.3 A proxy need not be a member of the Society.
53. A vote given or poll demanded by proxy or by the duly authorised deputy of a corporate body, shall be valid unless notice of termination of the authority is received by the Society at the registered office or at any other place at which the instrument of proxy was duly deposited before the commencement of the meeting or adjourned meeting at which the vote is given or the poll demanded.
54. No objection shall be raised to the qualification of any voter except at the meeting or adjourned meeting at which the vote objected to is tendered. Any objection made in due time about any vote whether tendered personally or by proxy is to be determined by the Chair of the meeting, whose decision is to be final. Every vote not disallowed at the meeting will be valid.

## CONSTITUTION OF BOARD

55. The Society shall have a Board of Directors comprising not less than seven and not more than twelve persons.
56. The initial Directors of the Society from registration until the first Annual General Meeting shall be appointed by the members on whose application the Society is registered.
57. Elected directors shall be elected only in accordance with the Election Policy adopted by the Society.
58. Members of the Board of Directors will normally serve for periods of three years according to the Society's Board Membership and Code of Conduct Policies.
59. At the first Annual General Meeting all members of the Board of Directors shall stand down. A retiring Society Board member shall be eligible for re-election.
60. Thereafter the one third of the members of the Society Board elected by the members who have served the longest (since initial appointment or re-appointment) at the date of the annual general meeting each year will resign. If at any time there is an uneven number of elected directors or the number of elected directors is not divisible by three, the Society Board shall decide the number of elected directors to resign in accordance with this Rule, which shall be approximately one third of the total number.
61. New Directors shall be elected in accordance with the Society's Election Policy including by authenticated electronic means and postal ballot. The Society's Election Policy is to comply with any guidance issued by UFSO.
62. The Society Board may at any time co-opt any Member of the Society or the representative of an organisation which is a Member to fill a casual vacancy in the Board of Directors, provided that at no time shall more than one-third of the members of the Society Board be co-opted members. A casual vacancy shall be deemed to exist if the number of Directors should drop below the minimum prescribed in these Rules or below the number elected at the preceding Annual General Meeting.
63. The Society Board may co-opt up to four external Directors to the Society Board in addition to the number of Directors specified in these Rules provided that at all times the total number of external directors and Members co-opted under Rule 62 shall be in the minority. A Director co-opted in accordance with this rule shall serve for a fixed period determined by the Society Board at the time of co-option, subject to a review at least every twelve months, may be removed from office at any time by a resolution passed by a majority of the members of the Society Board, and may be remunerated in an amount (to be disclosed in the published accounts) from time to time, as fixed by the Society Board. External Directors shall

be selected by virtue of their specialist skills and experience considered to be of benefit to the Society.

64. In the event that the size of the Society Board should drop below the minimum number of members prescribed in these Rules, the Directors may act to increase their number or to call a General Meeting of the Society, but for no other purpose.
65. The Society Board shall ensure that the business of the Society is conducted in accordance with these Rules and with the interests of the community and in accordance with any by-laws, policies or procedures adopted by the Society.

## **BOARD MEETINGS**

66. Any two Directors may, and the Secretary on the requisition of a Director shall, call a meeting of the Board of Directors by giving reasonable notice of the meeting to all Directors. Notice of any meeting of the Board of Directors must indicate the date, time and place of the meeting and, if the directors participating in the meeting will not be in the same place, how they will communicate with each other.
67. The Board of Directors may meet together for the despatch of business, adjourn and otherwise regulate their meetings as they think fit. All Board meetings are to be held in accordance with the Society's Standing Orders for Board Meetings, which shall be determined by the Board of Directors and must comply with any guidance issued by UFSO.
68. A Director is able to exercise the right to speak at a meeting of the Board of Directors and is deemed to be in attendance when that person is in a position to communicate to all those attending the meeting. The Directors may make whatever arrangements they consider appropriate to enable those attending a meeting of the Board of Directors to exercise their rights to speak or vote at it including by electronic means. In determining attendance at a meeting of the Board of Directors, it is immaterial whether any two or more Directors attending are in the same place as each other.
69. Questions arising at any meetings shall be decided by a majority of votes cast. For the avoidance of doubt, abstentions are not to be classed as votes cast. In the case of an equality of votes the Chair shall have a casting vote.
70. A written resolution, circulated to all Directors and signed by a simple majority of Directors, shall be valid and effective as if it had been passed at a Society Board meeting duly convened and held. A written resolution may consist of several identical documents signed by one or more Directors.
71. The Board of Directors may, at its discretion, invite other persons to attend its meetings with or without speaking rights and without voting rights. Such attendees will not count toward the quorum.

## **QUORUM**

72. The quorum necessary for the transaction of business at a meeting of the Board of Directors shall be 50% of the Directors or 3 Elected Directors, whichever is the greater.
73. If at any time the total number of Directors in office is less than the quorum required, the Directors must not take any decisions other than to appoint further Directors or to call a general meeting so as to enable the Members to appoint further Directors.

## **CHAIR**

74. The Chair shall facilitate meetings of the Board of Directors. If he or she is absent or unwilling to act at the time any meeting proceeds to business then the Directors present shall choose one of their number to be the Chair for that meeting. The appointment of a Chair shall be an item of business at the meeting.

# DECLARATION OF INTEREST

75. A Director shall declare an interest in any contract or matter in which s/he has a personal, material or financial interest in accordance with the Society's Board Membership and Code of Conduct Policies.

# EXPENSES

76. The Society may pay any reasonable expenses in accordance with the Society's Board Membership and Code of Conduct Policies.

# TERMINATION OF A DIRECTOR'S APPOINTMENT

77. A person ceases to be a Director of the Society as soon as one of the matters listed in the Board Membership and Code of Conduct Policies as bringing a directorship to an end applies.

# OFFICERS

78. The Society Board shall elect from among their own number a Chair, treasurer and such other Officers as they may from time to time decide in accordance with the Society's Board Membership and Code of Conduct Policies. These Officers shall have such duties and rights as may be bestowed on them by the Society Board or by statute and any officer appointed may be removed by the Society Board.

# SECRETARY

79. The Board of Directors shall appoint a Secretary of the Society for such term at such remuneration and upon such conditions as they think fit. Any Secretary so appointed may be removed by them. A provision of the Act or these Rules requiring or authorising a thing to be done by or to a Society Board member and the Secretary shall not be satisfied by its being done by or to the same person acting in both capacities.

# COMMITTEES OF THE BOARD

80. The Society Board may delegate any of its powers to committees of the Society Board and in particular may appoint a sealing committee.
81. The Society Board will:
- 81.1 decide the membership of each committee;
  - 81.2 appoint the Chair of each committee;
  - 81.3 lay down the procedure to be adopted by each committee (including the quorum);
  - 81.4 produce a written record of the scope and authority of each committee.

# FINANCIAL AUDIT

82. The Society Board will in respect of each year of account ending on 31 August:
- 82.1 ensure that a revenue account or revenue accounts are prepared which:
    - 82.1.1 deal with the affairs of the Society and any subsidiary company or society as a whole for that year; and
    - 82.1.2 give a true and fair view of the income and expenditure of the Society and any subsidiary company or society for that year;

- 82.2 ensure that a balance sheet giving at that date a true and fair view of the state of the affairs of the Society and any subsidiary company or society is prepared.
- 82.3 in any year of account the Society shall not be required to appoint auditors if it is exempt under the Act and has disappplied the obligation to do so in accordance with the Act.
- 82.4 in any such year, an Independent Examination shall be carried out and all references in Rules 28, 34, 39, 85, 86 and 89 to “auditor(s)” and “audited” shall be read as “Independent Examiner” and “Independently Examined” respectively and Rules 87, 88, 90 and 91 shall not apply.
- 82.5 for the first year of account, provided the Society is exempt from the requirement to appoint auditors in accordance with the Act, the Society Board may resolve, by a majority of at least three-quarters, to disapply the obligations to do so in accordance with the Act.
- 82.6 for the first year of account, where the Society Board has disappplied the obligation to appoint auditors in 82.5 above, this decision must be ratified by the members so resolving by the appropriate margins laid down under the Act at the First Annual General Meeting. Should the resolution to ratify not be passed, then auditors must be appointed and the first Annual General Meeting adjourned until the earliest practicable date at which audited accounts can be presented.
- 82.7 for any year of account after the first, any decision to disapply the requirement for audit must be passed by the appropriate margins laid down under the Act at the Annual General Meeting prior to the Annual General Meeting at which the accounts for the year in question are to be laid before members.
- 82.8 no decision to disapply shall be valid if the accounts laid before the Annual General Meeting at which the decision is being taken indicate that the turnover of the Society in that financial year is higher than the specified threshold for audit exemption in the Supporters Direct Membership Policy, should such exemption be allowed under that policy.
83. The Society Board is to lay a revenue account and balance sheet duly audited and signed by the auditor and incorporating the report of the auditor thereon, (if an audit is required) before each annual general meeting, accompanied by a report by the Board on the position of the affairs of the Society and any subsidiary or holding company or society signed by the Chair of the Board meeting at which the report is adopted.
84. The Society Board is not to cause to be published any balance sheet unless (if an auditor has been appointed) it has previously been audited by the auditor and it incorporates a report by the auditor that it gives a true and fair view of the income and expenditure, or the state of the affairs of the Society, as the case may be. Every revenue account and balance sheet published is to be signed by the Secretary and by two Society Board members acting on behalf of the Society Board.
85. Subject to Rule 82.4, a qualified auditor must be appointed to audit the Society's accounts and a balance sheet for each financial year. In this Rule “qualified auditor” means a person who is a qualified auditor under Section 91 of the Act.
86. Subject to Rule 82.4, the auditor shall, in accordance with Section 87 of the Act, make a report to the Society on the accounts examined by them and on the revenue account or accounts and the balance sheet of the Society for the year in question.
87. None of the following persons is to be appointed as auditor of the Society:
- 87.1 an officer or servant of the Society; or
- 87.2 a person who is a partner or close relative of or in the employment of or who employs an officer or servant of the Society.

88. Subject to Rule 82.4, the first appointment of an auditor shall be made within three months of the registration of the Society and shall be made by the Society Board if no General Meeting is held within that time. The Society Board may appoint an auditor to fill a casual vacancy occurring between General Meetings. Except as specified in these cases, every appointment of an auditor shall be made by a resolution of a General Meeting of the Society.
89. Subject to Rule 82.4, an auditor for the preceding financial year shall be re-appointed as auditor of the Society for the current financial year unless:
- 89.1 a resolution has been passed at a General Meeting appointing someone else as auditor or providing expressly that s/he shall not be re-appointed; or
  - 89.2 s/he has given notice in writing to the Society of her/his unwillingness to be re-appointed; or
  - 89.3 s/he is ineligible for appointment as auditor of the Society for the current financial year; or
  - 89.4 s/he has ceased to act as auditor of the Society by reason of incapacity.
90. Any resolution of a General Meeting of the Society either to remove an auditor from office or to appoint another person as auditor shall not be effective unless notice of the proposed resolution has been given to the Society at least twenty-eight days prior to the meeting at which the resolution is to be considered. At least fourteen days' notice of such resolution must then be given to Members of the Society in the manner prescribed in these Rules and in writing to the auditors.

## **ANNUAL RETURNS**

91. The Society will make an annual return to the Registrar as required by the Act.
92. The Society will supply a copy of the last annual return with all supporting documents to any member on request and without charge.

## **AMENDMENT TO RULES**

93. Unless these Rules say otherwise any Rule may be altered or rescinded, or any new rule may be made, by extraordinary resolution. No change to these Rules shall be valid until registered.
94. In the case of this Rule, Rule 3, and Rule 6 the quorum at any general meeting called to consider a resolution to amend shall be not less than one half of the members entitled to vote at the meeting if the Society has up to 200 members when the meeting is called; not less than one third of the members entitled to vote at the meeting if the Society has more than 200 but less than 1000 members when the meeting is called; and not less than one quarter of the members entitled to vote at the meeting if the Society has more than 1000 members when the meeting is called. [Rule 8 may not be amended or rescinded.]

## **CHANGES TO THE CONSTITUTION**

95. The Act provides that the Society may by special resolution as defined in the Act:
- 95.1 amalgamate with another society or a company registered under the Companies Acts;
  - 95.2 transfer its engagements to another society or a company registered under the Companies Acts;
  - 95.3 convert itself into a company registered under the Companies Acts.



The quorum at any general meeting called to consider such a resolution shall be 50% of the members entitled to attend and vote at the meeting unless the resolution proposes an amalgamation with or transfer of engagements to another Registered Society trading for the benefit of the community and having provisions in its rules substantially identical to Rule 3, Rule 6, [Rule 8] and this Rule.

## **INVESTMENT AND BORROWING**

96. The funds of the Society may, to the extent permitted by the law for the time being in force and with the authority of the Society Board, be invested:
- 96.1 in the shares of any company or society;
  - 96.2 in any manner expressly authorised by the Act;
- but are not to be invested otherwise.
97. The Society may borrow money on such terms as the Society Board shall authorise save that any borrowing that would require a significant proportion of the society's turnover to be apportioned to repaying such borrowing, or that would use the assets of the society (and/or any subsidiaries) as security for such borrowing, shall require the approval of the society in general meeting.
98. A duly appointed receiver or manager of the whole or part of the Society's property may assume such powers of the Society Board as he or she considers necessary to carry out his or her duties under the instrument of appointment.

## **DISSOLUTION**

99. The Society may be dissolved by the consent of three-quarters of the members who sign an instrument of dissolution in the form provided by the Registrar or by winding-up in the manner provided by the Act.
100. Subject to Rule 7, if on the winding up or dissolution of the Society there remains, after the satisfaction of all its debts and liabilities any property whatsoever the same is to be transferred to:
- 100.1 a sporting charity or sporting charities operating in the Area; and/or
  - 100.2 one or more societies established for the benefit of the community operating in the Area; and/or
  - 100.3 one or more societies established for the benefit of the community
- in each case as determined by the members at a meeting called to decide the issue. Nothing belonging to the Society shall be transferred to any other society unless that society has in its rules a rule substantially in the terms of this Rule.

## **INDEMNITY**

101. Subject to the following rule, any Director or former Director of the Society may be indemnified out of the Society's assets against:
- 101.1 Any liability incurred by that Director in connection with any negligence, default, breach of duty or breach of trust in relation to the Society;
  - 101.2 Any liability incurred by that Director in connection with the activities of the Society in its capacity as a trustee of an occupational pension scheme;
  - 101.3 Any other liability incurred by that Director as an officer of the Society.

102. The above Rule does not authorise any indemnity which would be prohibited or rendered void by any provision of law.
103. The Society Board may decide to purchase and maintain insurance, at the expense of the Society, for the benefit of any Director or former Director of the Society in respect of any loss or liability which has been or may be incurred by such a Director in connection with their duties or powers in relation to the Society or any pension fund or employees' share scheme (if established) of the Society.

## **MISCELLANEOUS ADMINISTRATIVE PROVISIONS**

104. The Society Board may make or adopt bye-laws, policies or procedures for the conduct of the Society's business and may where it considers it to be necessary or appropriate arrange for them to be ratified by members in general meeting. Details of all bye-laws, policies and procedures in force shall be made available to members.
105. Anything done in good faith by any meeting of the Society Board shall be valid, notwithstanding that it is afterwards discovered that there was any defect in the appointment of any board member or board members or that any one or more of them were disqualified and shall be as valid as if every board member had been duly appointed and was duly qualified to serve.
106. The Society will not be entitled to rely against other persons on any amendment to its Rules if the amendment had not been registered at the material time and the fact that the amendment had not been registered is not shown by the Society to have been known at that time to the person concerned.
107. The Society shall ensure that minutes are kept of all:
  - 107.1 Proceedings at meetings of the Society; and
  - 107.2 Proceedings at meetings of the Board of Directors and its sub-committees which include names of the Directors present, decisions made and the reasons for those decisions.
  - 107.3 Minutes of meetings will be read at the next meeting and signed by the Chair of that meeting. The signed minutes will be conclusive evidence of the events of the meeting.
108. If the Society has a seal it shall be kept in the custody of the Secretary and used only by the authority of the Society Board. Sealing shall be attested by the signature of two Members of the Society Board or of one Member of the Society Board and the Secretary for the time being. If the Society does not have seal, a document which would have previously required to be sealed, should be signed by a Director and secretary or two Directors and accompanied by a written statement that the document has been executed by the society as if under common seal.
109. The Society's registered office is at Tottenham Hotspur Supporters' Trust, c/o Box 67, Enterprise House, 86 Bancroft, Hitchin, Herts. SG5 1NQ. The Society is to keep:
  - 109.1 a register in which the Secretary is to enter the following particulars:
    - 109.1.1 the names and postal and electronic addresses of the members;
    - 109.1.2 details of the share held by each member and of the amount paid or agreed to be considered as paid for that share;
    - 109.1.3 a statement of other property in the Society whether in loans or loan stock held by each member;
    - 109.1.4 the date at which each person was entered in the register as a member and the date at which any person ceased to be a member;
    - 109.1.5 details of any deputy appointed by any corporate member;

- 109.1.6 the names and addresses of the members of the Society Board with the offices held by them and the dates on which they assumed office.
- 109.2 a duplicate register in which the Secretary is to enter all the particulars in the original register of members other than those referred to in 109.1.2 and 109.1.3 above;
- 109.3 a register of the holders of loan stock in which the Secretary is to enter such particulars as the Society Board direct and register all transfers of loan stock;
- 109.4 a register in which the Secretary is to enter such particulars of all mortgages and charges on land of the Society as the Society Board directs.
110. Subject to the provisions of the Data Protection Act the registers to be maintained by the Society may be kept in electronic form. The Society is to comply with any guidance issued by UFSO in relation to the maintenance of records.
111. The inclusion or omission of the name of any person from the original register of members shall, in the absence of evidence to the contrary, be conclusive evidence that such person is or is not a member of the Society.
112. The Society is to keep proper books of account with respect to its transactions and to its assets and liabilities in accordance with Sections 75 and 76 of the Act.
113. Members are entitled to inspect:
- 113.1 their own account;
- 113.2 the duplicate register;
- at the registered office at any reasonable time.
114. The Secretary is to deliver a copy of these Rules to every person on demand on payment of an amount fixed by the Society Board subject to the statutory maximum.
115. No change in the address of the registered office is valid until registered by the Registrar. The Secretary shall notify the Registrar in the form prescribed.
116. The registered name of the Society is to be engraved in legible characters on its seal if it has one.
117. The registered name of the Society is to be mentioned in legible characters in all:
- 117.1 business letters, notices, advertisements and other official publications;
- 117.2 bills of exchange, promissory notes, endorsements, cheques and orders for money or goods purporting to be signed by or on behalf of the Society;
- 117.3 bills, invoices, receipts and letters of credit of the Society.
118. The Society is registered as a community benefit society.
119. For the avoidance of doubt the Society shall not engage in any activity by virtue of any of these Rules that would require a permission from the Financial Conduct Authority (or any body that succeeds its function) to carry on that regulated activity without first having applied for and obtained such permission.

## **DISPUTES**

120. Every unresolved dispute which arises out of these Rules between the Society and:
- 120.1 a member; or
- 120.2 any person aggrieved who has ceased to be a member within the six months prior to the date of the dispute; or

120.3 any person claiming through such member or person aggrieved; or

120.4 any person bringing a claim under the Rules of the Society; or

120.5 an officer of the Society

is to be submitted to an arbitrator agreed by the parties or nominated by the Chief Executive (or equivalent) of UFSO. The arbitrator's decision will be binding and conclusive on all parties.

121. Any person bringing a dispute must deposit with the Society the sum of £500 or such other reasonable sum as the Society Board shall decide. The arbitrator will decide how the costs of the arbitration will be paid and what should be done with the deposit.

**SIGNATURES OF MEMBERS**

**FULL NAMES**

**DATE**

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.....	.....	.....
.....	.....	.....

**SIGNATURE OF SECRETARY**

**FULL NAME**

**DATE**

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